

DRAFT

**MERA Operating Cash Flow
Forecasted As of July 29, 2022**

	2022	2023	2024	2025	2026	2027	2028	2029	2030
Beginning Cash	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358
Revenues									
Member Contributions	\$ 2,391,490	\$ 2,701,692	\$ 2,775,992	\$ 2,852,522	\$ 2,931,347	\$ 3,012,538	\$ 3,096,165	\$ 3,182,300	\$ 3,271,020
Interest Income	-	1,000	1,030	1,061	1,093	1,126	1,160	1,195	1,231
Total Revenue	\$ 2,391,490	\$ 2,702,692	\$ 2,777,022	\$ 2,853,583	\$ 2,932,440	\$ 3,013,664	\$ 3,097,325	\$ 3,183,495	\$ 3,272,251
Expenditures									
Contract Services									
RGS MERA Staffing	\$ 191,605	\$ 190,000	\$ 195,700	\$ 201,571	\$ 207,618	\$ 213,847	\$ 220,262	\$ 226,870	\$ 233,676
Legal	15,000	12,000	12,360	12,731	13,113	13,506	13,911	14,328	14,758
Website	10,000	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299
Audit	30,000	30,900	31,827	32,782	33,765	34,778	35,821	36,896	38,003
Finance/Administrative-TCM	10,637	14,467	14,901	15,348	15,808	16,282	16,770	17,273	17,791
Special Projects	3,000	3,000	3,090	3,183	3,278	3,376	3,477	3,581	3,688
County of Marin									
Preventive and Corrective	513,686	523,960	539,679	555,869	572,545	589,721	607,413	625,635	644,404
Parts, Materials, Factory Repairs	106,126	108,249	111,496	114,841	118,286	121,835	125,490	129,255	133,133
Training	10,000	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299
Technical Services	55,000	55,000	56,650	58,350	60,101	61,904	63,761	65,674	67,644
Administrative Services	192,844	196,701	202,602	208,680	214,940	221,388	228,030	234,871	241,917
County Communications	234,933	239,632	246,821	254,226	261,853	269,709	277,800	286,134	294,718
General Contingency	13,158	14,000	14,420	14,853	15,299	15,758	16,231	16,718	17,220
Insurance	70,000	75,900	78,177	80,522	82,938	85,426	87,989	90,629	93,348
Miscellaneous	1,000	1,500	1,545	1,591	1,639	1,688	1,739	1,791	1,845
Sites									
Rentals/Leases	747,201	780,581	803,998	828,118	852,962	878,551	904,908	932,055	960,017
Utilities	109,300	113,802	117,216	120,732	124,354	128,085	131,928	135,886	139,963
Expenses	78,000	98,000	100,940	103,968	107,087	110,300	113,609	117,017	120,528
Replacement Reserve Funding		225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000
Total Expenditures	\$ 2,391,490	\$ 2,702,692	\$ 2,777,022	\$ 2,853,583	\$ 2,932,440	\$ 3,013,664	\$ 3,097,325	\$ 3,183,495	\$ 3,272,251
Net Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Cash	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358

Researching cash balance for reserve transfer

Site costs will change based on decommissions/lease specific increases

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MERA Operating Cash Flow
Forecasted As of July 29, 2022

	2031	2032	2033	2034	2035	2036	2037	2038	2039
Beginning Cash	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358
Revenues									
Member Contributions	\$ 3,362,402	\$ 3,456,524	\$ 3,553,469	\$ 3,653,322	\$ 3,756,169	\$ 3,862,105	\$ 3,971,220	\$ 4,083,607	\$ 4,199,362
Interest Income	1,268	1,306	1,345	1,385	1,427	1,470	1,514	1,559	1,606
Total Revenue	\$ 3,363,670	\$ 3,457,830	\$ 3,554,814	\$ 3,654,707	\$ 3,757,596	\$ 3,863,575	\$ 3,972,734	\$ 4,085,166	\$ 4,200,968
Expenditures									
Contract Services									
RGS MERA Staffing	\$ 240,686	\$ 247,907	\$ 255,344	\$ 263,004	\$ 270,894	\$ 279,021	\$ 287,392	\$ 296,014	\$ 304,894
Legal	15,201	15,657	16,127	16,611	17,109	17,622	18,151	18,696	19,257
Website	12,668	13,048	13,439	13,842	14,257	14,685	15,126	15,580	16,047
Audit	39,143	40,317	41,527	42,773	44,056	45,378	46,739	48,141	49,585
Finance/Administrative-TCM	18,325	18,875	19,441	20,024	20,625	21,244	21,881	22,537	23,213
Special Projects	3,799	3,913	4,030	4,151	4,276	4,404	4,536	4,672	4,812
County of Marin									
Preventive and Corrective	663,736	683,648	704,157	725,282	747,040	769,451	792,535	816,311	840,800
Parts, Materials, Factory Repairs	137,127	141,241	145,478	149,842	154,337	158,967	163,736	168,648	173,707
Training	12,668	13,048	13,439	13,842	14,257	14,685	15,126	15,580	16,047
Technical Services	69,673	71,763	73,916	76,133	78,417	80,770	83,193	85,689	88,260
Administrative Services	249,175	256,650	264,350	272,281	280,449	288,862	297,528	306,454	315,648
County Communications	303,560	312,667	322,047	331,708	341,659	351,909	362,466	373,340	384,540
General Contingency	17,737	18,269	18,817	19,382	19,963	20,562	21,179	21,814	22,468
Insurance	96,148	99,032	102,003	105,063	108,215	111,461	114,805	118,249	121,796
Miscellaneous	1,900	1,957	2,016	2,076	2,138	2,202	2,268	2,336	2,406
Sites									
Rentals/Leases	988,818	1,018,483	1,049,037	1,080,508	1,112,923	1,146,311	1,180,700	1,216,121	1,252,605
Utilities	144,162	148,487	152,942	157,530	162,256	167,124	172,138	177,302	182,621
Expenses	124,144	127,868	131,704	135,655	139,725	143,917	148,235	152,682	157,262
Replacement Reserve Funding	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000
Total Expenditures	\$ 3,363,670	\$ 3,457,830	\$ 3,554,814	\$ 3,654,707	\$ 3,757,596	\$ 3,863,575	\$ 3,972,734	\$ 4,085,166	\$ 4,200,968
Net Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Cash	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358	\$ 321,358