

MERA Strategic Plan Implementation Committees

<u>Committee Name</u>	<u>S. P. Charge</u>	<u>Completion Timeline</u>	<u>Tasks to Date</u>	<u>Work Steps Needed to Proceed*</u>
Governance Workgroup	<ul style="list-style-type: none"> • Governance Options for Next-Gen System • Vision Statement • Core Values • Principles of Governance • Voting and Funding Formulas 	18 months from 12/10 Plan Adoption (6/30/12)	<ul style="list-style-type: none"> • Draft Report on SP Charge • Draft Proposal for a New MERA Governance Structure 	<ul style="list-style-type: none"> • 9/20 Joint SP Committee Meeting • <i>Funding sources determination by Finance Committee</i> to allow finalization of proposed Executive Board makeup • 11/9 Executive Committee Meeting • 12/14 Board Meeting • Communication of Board Action to Member Agencies Governing Bodies • Special Board Meeting to Approve Recommendations
Finance Committee	Short- and Long-Term Projects Funding Plan with Options	12-18 months from 12/10 Plan Adoption (6/30/12)	<ul style="list-style-type: none"> • Draft funding sources matrix • DPW Next-Gen System Feasibility Study 	<i>Completion of Next Gen System Feasibility Study by System Technology Replacement Committee, which will help steer development of funding sources recommendations and timeline for action by Executive Committee and Board.</i>
Outreach Subcommittee	Public Outreach and Education Campaign (Internal Communications and Capital Development Campaign)	6 months from 12/10 Plan Adoption for Initial messages; 18 months from Plan Adoption for more extensive image-based messages	<ul style="list-style-type: none"> • MERA Fact Sheet • FAQs • Revisions to Outreach Sections of Strategic Plan 	Executive Committee and Board approval of public outreach plan and capital campaign based on <i>Finance Committee and System Technology Replacement Committee recommendations</i>
System Technology Replacement Plan Development Committee	System Replacement Options Plan	12 months from 12/10 Plan Adoption to all Police and Fire Chiefs and Public Works Directors	Review of technology options, development of RFP to vendors, recommendation of 700MHz to replace current system.	<ul style="list-style-type: none"> • Executive Committee and Board approval based on Finance Committee, Governance Work Group, and Outreach Subcommittee Recommendations • Communication of Board action to member agency governing bodies • Special Board meeting to approve funding

- Notes: (1) Special Board meetings require 30 days' notice and 2/3 yes vote of members for approval of JPA changes.
(2) Current system remaining life is 6-9 years (2017 to 2020).
(3) Current system bonds will be extinguished 8/15/21.
(4) Pending Strategic Plan Directions where no action has been taken are: (a) Expanding Partnerships and (b) Strengthening Common Bonds of the Membership

*Italics are used to show work that needs to be completed by another committee in order for the subject committee's tasks to be completed.