

DEPARTMENT OF PUBLIC WORKS

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September 21, 2009

MERA Executive Committee Novato Fire Protection District 95 Rowland Way Novato, CA 94945

Re: Technical Support for Strategic Planning Project

Dear Committee Members,

We have reviewed CBG's proposal which was approved by you at your meeting of September 9, 2009 and <u>estimate</u> that the proposal process would require 236 hours of technical assistance which would require a budget of \$35,400.

We will keep track of our time and obviously will only charge time as it is required. We will also report to you any additional resources if required and will receive your approval prior to spending additional and unbudgeted resources.

Very truly yours,

Farhad Mansourian

Director

C: Richard Chuck Shelly Nelson

ALL AREA CODES ARE 415